

# *Fiscal Year 2010 - 2011 First Budget Hearing*



Charles H. Lynn, AICP

Town Administrator

September 7, 2010

# ***Mission Statement***



***The mission of the Town of Southwest Ranches is to enhance and preserve the unique rural character of its community. The Town shall promote, maintain, and protect its agricultural, residential, and equestrian lifestyles, sensitive to the natural environment.***

WHO IS THIS PERSON?



# 1<sup>st</sup> Budget Hearing

- ❖ Resolution for Fire Assessment (Final Reading)
- ❖ Resolution for Solid Waste Assessment (Final Reading)
- ❖ Resolution for Millage Rate (First Reading - Tentative Rate)\*
- ❖ Ordinance for FY 2011 Budget (First Reading)\*

\* Final reading is scheduled for the Final Budget Hearing on September 20, 2010.

# Fire Assessment\*

(Final Reading for Resolution)

Relating to the provision of Fire Services, Facilities and Programs in the Town of Southwest Ranches, Florida; reimposing Fire Assessments against assessed property located within the Town of Southwest Ranches; establishing the rate of assessment; approving the assessment roll; providing for conflicts; providing for severability; and providing an effective date.

**\* No change in residential fire assessment**

# Fire – Rescue Contract

	Contract Cost	Assessment Revenue	General Fund Subsidy
Fire	\$1,890,000	\$1,231,000	\$659,000
Rescue	\$1,110,000	\$0	\$1,110,000
Total	\$3,000,000	\$1,231,000	\$1,769,000



## Fire Assessment Rate for Each Category

<b>PROPERTY USE CATEGORY</b>	<b>BILLING UNIT TYPE</b>	<b>FY 2010-11</b>
<b><i>RESIDENTIAL</i></b>	Rate Per Residential Unit	<b>\$ 350.00</b>
<b><i>NON-RESIDENTIAL PROPERTY USE CATEGORIES</i></b>	Rate per building square foot (non-residential)	
Commercial		<b>\$ .57</b>
Industrial/Warehouse		<b>\$ .57</b>
Institutional		<b>\$ .57</b> *
<b>BUILDING LOTS</b>	Rate Per Lot (regardless of size)	<b>\$ 113.51</b>
<b>ACREAGE</b>	Rate Per Acre	<b>\$ 61.18</b>

\* This amount is 100% of the Fire Assessment. If Council approves only 25% of the Fire Assessment for Institutions, the cost will be \$.14.

# 3 Choices for Property Type - Institutional

Choice #1: Adopt the current rate structure with no increase (\$.14).

Choice #2: Adopt the rate structure with the full increase (\$.57).

Choice #3: Adopt the rate structure and phase in the increase over several years.



# Analysis of Institutional Properties

Account	Owner	Address	Class	Sq. Ft	Taxable Value	Taxes @ 3.9404	Assessment at \$ .14 (25%)	Assessment at \$ .28 (50%)	Assessment at \$ .42 (75%)	Assessment at \$ .57 (100%)
503925030180	CHRIST COVENANT CHURCH INC.	4700 SW 188 AVENUE	I	7,157	\$ 789,980	\$ 3,113	\$ 1,001.98	\$ 2,003.96	\$ 3,005.94	\$ 4,079.49
503925050010	FIRST BAPTIST CHURCH OF	18500 GRIFFIN ROAD	I	1,821	\$ 3,538,740	\$ 13,944	\$ 254.94	\$ 509.88	\$ 764.82	\$ 1,037.97
503925100010	GRACE BAPTIST CHURCH OF	19200 GRIFFIN ROAD	I	10,900	\$ 2,226,730	\$ 8,774	\$ 1,526.00	\$ 3,052.00	\$ 4,578.00	\$ 6,213.00
503927030010	FORT LAUDERDALE ASSEMBLY HALL	20850 GRIFFIN ROAD	I	59,711	\$ 12,231,240	\$ 48,196	\$ 8,359.54	\$ 16,719.08	\$ 25,078.62	\$ 34,035.27
504026060010	SOUTH FLORIDA HINDU TEMPLE INC.	13010 GRIFFIN ROAD	I	13,673	\$ 2,318,160	\$ 9,134	\$ 1,914.22	\$ 3,828.44	\$ 5,742.66	\$ 7,793.61
504027020010	CHURCH OF CHRIST	14550 GRIFFIN ROAD	I	5,319	\$ 922,030	\$ 3,633	\$ 744.66	\$ 1,489.32	\$ 2,233.98	\$ 3,031.83
504027030010	NEW TESTAMENT BAPTIST CHURCH	6601 NW 167TH STREET	I	38,150	\$ 5,703,660	\$ 22,475	\$ 5,341.00	\$ 10,682.00	\$ 16,023.00	\$ 21,745.50
504030030010	WEST BROWARD COMMUNITY	17950 GRIFFIN ROAD	I	4,228	\$ 1,627,070	\$ 6,411	\$ 591.92	\$ 1,183.84	\$ 1,775.76	\$ 2,409.96
504032010051	FLORIDA CONFERENCE ASSN. OF	655 N WYMORE ROAD	I	407	\$ 385,920	\$ 1,521	\$ 56.98	\$ 113.96	\$ 170.94	\$ 231.99
504032030014	GREEN MEADOWS CHURCH OF GOD	5881 SW 166 AVENUE	I	2,666	\$ 436,280	\$ 1,719	\$ 373.24	\$ 746.48	\$ 1,119.72	\$ 1,519.62
504032051120	WESTON SPANISH CONGREGATION OF	4601 SW 164 TERRACE	I	6,331	\$ 1,158,170	\$ 4,564	\$ 886.34	\$ 1,772.68	\$ 2,659.02	\$ 3,608.67
504032140010	SHIVA VISHNU TEMPLE	5661 DYKES ROAD	I	19,451	\$ 2,830,810	\$ 11,155	\$ 2,723.14	\$ 5,446.28	\$ 8,169.42	\$ 11,087.07
504035030020	NEW HORIZON UNITED METHODIST	5741 S FLAMINGO ROAD	I	15,155	\$ 2,768,050	\$ 10,907	\$ 2,121.70	\$ 4,243.40	\$ 6,365.10	\$ 8,638.35
504035040010	ARCHDIOCESE OF MIAMI	9401 BISCAYNE BLVD.	I	126,761	\$ 13,754,530	\$ 54,198	\$ 17,746.54	\$ 35,493.08	\$ 53,239.62	\$ 72,253.77
504035110010	ARCHDIOCESE OF MIAMI	9401 BISCAYNE BLVD.	I	134,607	\$ 33,710,280	\$ 132,832	\$ 18,844.98	\$ 37,689.96	\$ 56,534.94	\$ 76,725.99
514002010314	MOODY MANOR INC.	7150 HOLATEE TRL.	I	5,142	\$ 858,770	\$ 3,384	\$ 719.88	\$ 1,439.76	\$ 2,159.64	\$ 2,930.94
514002020010	SHERIDAN HOUSE INC.	1700 S FLAMINGO ROAD	I	11,611	\$ 2,430,870	\$ 9,579	\$ 1,625.54	\$ 3,251.08	\$ 4,876.62	\$ 6,618.27
514005020010	SIKH SOCIETY OF FLA INC.	16000 SW 60 STREET	I	7,058	\$ 1,243,180	\$ 4,899	\$ 988.12	\$ 1,976.24	\$ 2,964.36	\$ 4,023.06
514005220010	LEVINE, SUSAN	6301 SW 160 AVENUE	I	8,939	\$ 1,663,440	Taxable	\$ 1,251.46	\$ 2,502.92	\$ 3,754.38	\$ 5,095.23
514005220020	LEVINE, SUSAN	6301 SW 160 AVENUE	I	12,878	\$ 1,976,060	Taxable	\$ 1,802.92	\$ 3,605.84	\$ 5,408.76	\$ 7,340.46
510405030010	NEW HOPE INC. IN	6201 SW 160 Avenue	I	7,175	\$ 2,052,060	\$ 8,086	\$ 1,004.50	\$ 2,009.00	\$ 3,013.50	\$ 4,089.75
514006030066	BO HYUN SA INC.	7110 SW 182 WAY	I	4,606	\$ 858,200	\$ 3,382	\$ 644.84	\$ 1,289.68	\$ 1,934.52	\$ 2,625.42
503934020010	SCI FUNERAL SERVICES OF FL INC.	PO BOX 130548	S	9,500	\$ 9,444,670	\$ 37,216	\$ 1,330.00	\$ 2,660.00	\$ 3,990.00	\$ 5,415.00
<b>Annual Total</b>					\$101,289,400	\$ 399,121	\$ 71,854.44	\$ 143,708.88	\$ 215,563.32	\$ 292,550.22
<b>Difference From 25%</b>							\$0.00	\$ 71,854.44	\$ 143,708.88	\$ 220,695.78

## Ten Year History of the Fire Assessment Rates 2002-2011

Property Type	FY 2002	FY 2002 Revised	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011 Proposed
<b>Residential</b>											
Residential	\$ 148.00	\$ 148.00	\$ 148.00	\$ 148.00	\$ 148.00	\$ 148.00	\$ 148.00	\$ 296.00	\$ 296.00	\$ 350.00	\$ 350.00
<b>Non Residential property use categories</b>											
Commercial	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.48	\$ 0.48	\$ 0.57	\$ 0.57
Industrial/warehouse	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.24	\$ 0.48	\$ 0.48	\$ 0.57	\$ 0.57
Institutional	\$ 0.25	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.06	\$ 0.12	\$ 0.12	\$ 0.14	\$ 0.57
Building Lots	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00	\$ 96.00	\$ 96.00	\$ 113.51	\$ 113.51
Acreage	\$ 7.82	\$ 7.82	\$ 15.64	\$ 23.46	\$ 25.87	\$ 25.87	\$ 25.87	\$ 51.74	\$ 51.74	\$ 61.18	\$ 61.18

- Decrease from prior year
- Increase from prior year
- Current rates and increase from prior year
- No increase to rates except for possible rate increase to property type of institutional

# BREAK #1



# Solid Waste Assessment

(Final Reading for Resolution)

Relating to the provision of Solid Waste Services, Facilities, and Programs in the Town of Southwest Ranches, Florida; establishing the Rate of Assessment for Fiscal Year 2011; imposing solid waste assessments against assessed property located within the Town of Southwest Ranches; approving the assessment roll; providing for conflicts; providing for severability; and providing an effective date.

# Solid Waste Assessment

## Residential, Single-Family Rates

Assessment	Current Rate	Revenue Generates Amount	Subsidy from General Fund	Budget
Solid Waste	\$687	\$1,658,418	\$0	\$1,658,418

Wheelabrator may result in a signing bonus and reduction of current rate.

# Gantt Chart for Solid Waste Contract

Handouts Available

# BREAK #2



# Millage Rate

(Resolution for Tentative Rate)

Approving a Tentative Millage Rate for taxation of real property lying within the boundaries of the Town of Southwest Ranches for Fiscal Year 2011, commencing October 1, 2010 and ending September 30, 2011; providing for severability; and providing for an effective date.



# What are our Options?

- ❖ Option I: 4.2297 mills (Advertised at Roll-up Rate)
- ❖ Option II: 3.9404 mills (Same as Last Year)\*
- ❖ Option III: Any other millage rate that Council wishes to approve.

\*\$300,000 less in General Fund (offsets loss of revenue)



# *Option I:*

## *4.2297 Mills (Roll-Up Rate)*

- ❖ Millage rate adjusted to generate same revenue as 3.942 mills in the current fiscal year.
- ❖ Requires significant budget cuts in personnel and other activities.



*Option II:*  
**3.9404 Mills** *(Same as Last Year)*

- ❖ *No increase in millage, but revenue declines.*
- ❖ *No increase in assessments.*



# Tax Bill

The total amount of the tax bill is \$6,781. Taxes excluding Southwest Ranches' taxes are \$4598.60. Southwest Ranches' Ad Valorem and Non Ad Valorem taxes are \$2,182.40 which is 32% of this tax bill.

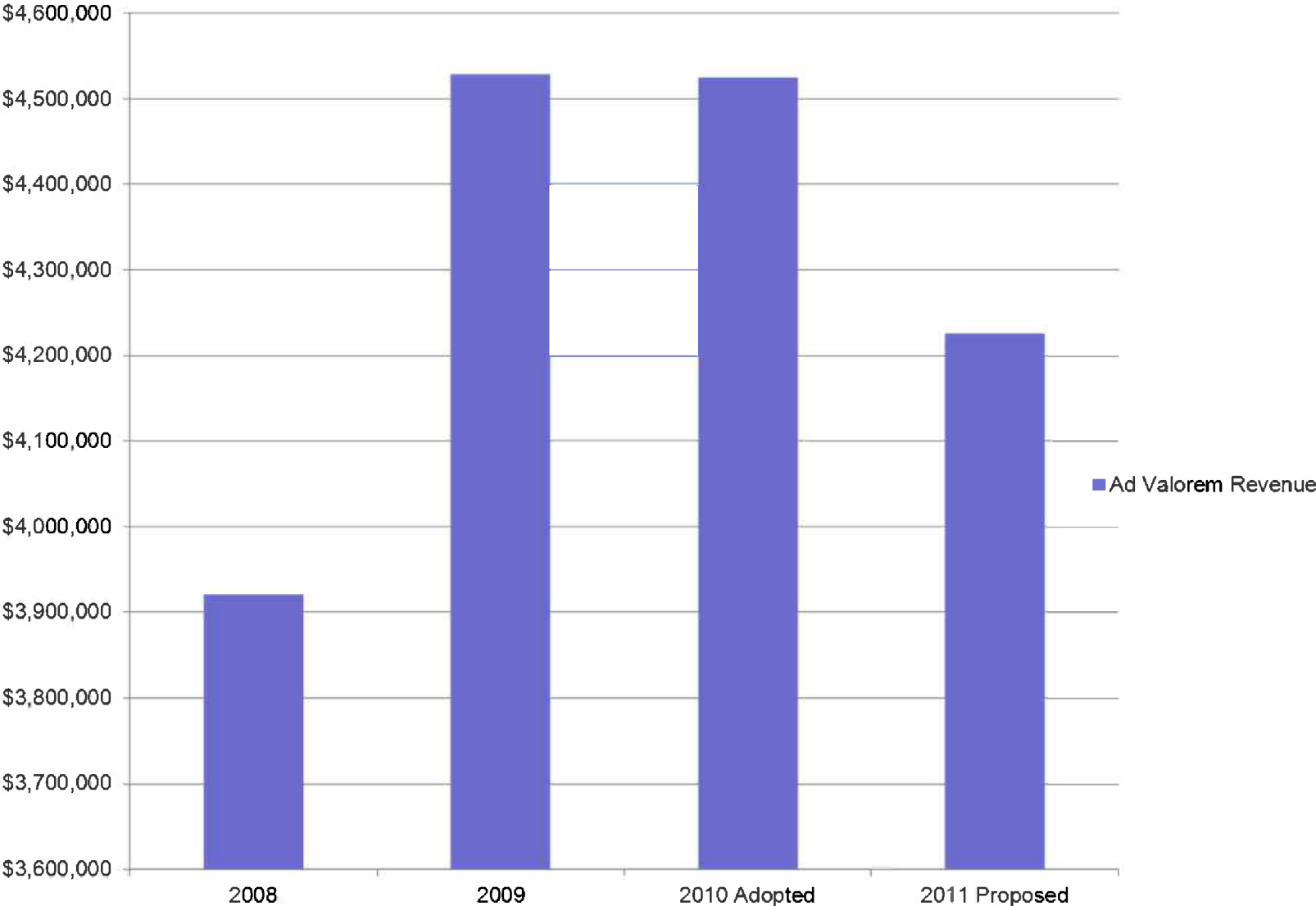
# Decrease in Revenue from Ad Valorem

	FY 2009-2010	FY 2010-2011
<b>Ad Valorem at 3.9404 mills</b>	<b>\$4,524,693</b>	<b>\$4,225,184 *</b>

*Revenue from Ad Valorem decreases by approximately \$300,000 due to a decrease in property values.*

*\* This current number is an estimate and may decrease even further.*

# Ad Valorem Revenue Over Time



# BREAK #3



# Budget for FY 2011

(Ordinance – First Reading)

Approving and Adopting the Budget of the Town of Southwest Ranches for Fiscal Year 2011, commencing October 1, 2010 and ending September 30, 2011; providing for a budget basis; providing for expenditure of funds; providing for carryover of funds; providing for notice; providing for severability; providing for conflict; and providing for an effective date.



# FACTS

❖ NO TAX INCREASE

❖ DROP IN EXPENDITURES



# Budget Workshop

The only Budget Workshop was on Thursday, August 12, 2010. Council made the following changes to the budget:

- ❖ 511.540000 (Town Council): \$4,000 to \$2,000 [Seminars & Conferences]
- ❖ 511.554000 (Town Council): \$3,000 to \$2,000 [Subscriptions]
- ❖ 511.582000 (Town Council): \$0 to \$1,000 [Donations]
- ❖ 513.540000 (Finance): \$2,500 to \$1,000 [Seminars & Conferences]
- ❖ 519.540000 (Administrative Services): \$1,000 to \$750 [Conference]

# Budget Workshop . . . (continuation)

- ❖ 519.564200 (Administrative Services): \$25,000 to \$20,000 [Computer Equipment]
- ❖ 572.540000 (Parks / Recreation / Open Space): \$1,000 to \$500 [Conference & Seminars]
- ❖ 101.521000 (Transportation Fund): \$8,000 to approximately \$4,500 [Payroll Tax]
- ❖ 101.533600 (Transportation Fund): should read "NPDS" and \$10,000 is necessary.

\* Approximately, \$12,750 funds were reduced from the budget that was presented at the Budget Workshop on Thursday, August 12, 2010.

# Budget Workshop . . . (continuation)

- ❖ Council Member Fisikelli requested that the \$100,000 for roads be a separate line item instead of being shown in Debt Service.
- ❖ Originally, the Town Council directed the fund reductions (previous slide) be placed in Reserves; but, later in the meeting, a majority of the Town Council directed the fund reductions (previous slide) be placed in Contingency\*.

\* If a need arose during the budget year, Administration could bring a request to the Town Council for a specific need.

# Revenue

	FY 2010	FY 2011	Difference	% Change
Ad Valorem Taxes	\$4,524,693	\$4,225,184	(\$299,509)	-6.62%
Franchise Taxes	\$1,836,204	\$1,844,000	\$7,796	0.42%
Utility Taxes	\$1,114,000	\$1,045,600	(\$68,400)	-6.14%
Licenses & Permits	\$900,000	\$514,600	(\$385,400)	-42.82%
Intergovernmental Revenues	\$646,500	\$613,000	(\$33,500)	-5.18%
Interest Income	\$150,000	\$25,000	(\$125,000)	-83.33%
Fines & Forfeitures	\$85,000	\$80,000	(\$5,000)	-5.88%
Miscellaneous	\$70,000	\$77,000	\$7,000	10.00%
Physical & Economic Charges for Services	\$95,000	\$246,500	\$151,500	159.47%
Total	\$9,847,897	\$9,035,884	(\$812,013)	-8.25%

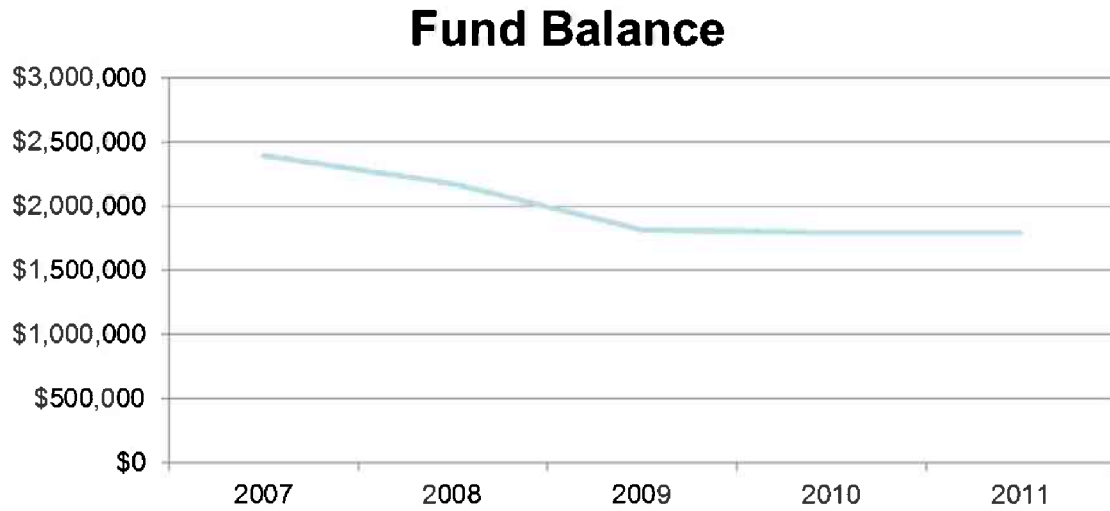
# Expenditures

	FY 2010	FY 2011	Difference	% Change
Town Council	\$76,500	\$77,500	\$1,000	1.31%
Town Administrator	\$270,275	\$306,050	\$35,775	13.24%
Finance	\$254,050	\$213,270	(\$40,780)	-16.05%
Town Attorney	\$353,000	\$355,000	\$2,000	0.57%
Community Services	\$988,000	\$689,500	(\$298,500)	-30.21%
Town Clerk	\$138,845	\$189,545	\$50,700	36.52%
Administrative Services	\$327,650	\$426,120	\$98,470	30.05%
Law Enforcement	\$2,087,873	\$2,192,568	\$104,695	5.01%
Fire/Rescue	\$3,611,715	\$3,190,000	(\$421,715)	-11.68%
Code Enforcement	\$239,625	\$256,245	\$16,620	6.94%
Parks & Recreation & OS	\$368,344	\$187,660	(\$180,684)	-49.05%
Non Departmental	\$1,132,020	\$952,426	(\$179,594)	-15.86%
Total	\$9,847,897	\$9,035,884	(\$812,013)	-8.25%

# Expenditures by Fund

FUND	FY 2010	FY 2011	Difference	% of Previous Year
General Fund	\$ 9,847,897	\$ 9,035,884	\$ (812,013)	91.75%
Transportation Fund	\$ 595,000	\$ 776,200	\$ 181,200	130.45%
Capital Projects Fund	\$ 107,400	\$ 135,576	\$ 28,176	126.23%
Solid Waste	\$ 1,678,405	\$ 1,632,080	\$ (46,325)	97.24%
Debt Service	\$ 515,250	\$ 400,000	\$ (115,250)	77.63%
TOTAL	\$ 12,743,952	\$ 11,979,740	\$ (764,212)	94.00%

# Fund Balance



2007	2008	2009	2010	2011
\$2,394,680	\$2,175,366	\$1,817,328	\$1,800,000	\$1,800,000



# Town Projects

TOWN PROJECT	STATUS
Study - Fire Assessment	Report finished; Implementation will occur during FY 2011
Study - Solid Waste Assessment	Finalized
Engineering - Permitting	In-House
Engineering - Drainage	Finalized
In-House Engineer	Shortlisting candidates
Roads	Finalized
Griffin Road Issues	Pending
Landscaping - RFP	Signed Contract
Architect's Agreement	Negotiations will occur on August, 30, 2010
Building Department	Town is working on Central Location and creating a functioning / user friendly permitting process;
SFWMD - \$205,000 - gates / sumps / testing / BMP	Production of gates; plus \$35,000 + ILA with SBDD
Wheelabrator	Unresolved
State Funded Bridges	Not moving forward
SW 54th Drainage Construction	Finalized
Hurricane Line of Credit	Closing on Wednesday, August 25
Business License Ordinance	Phases
Town Hall Renovations	Awaiting Architect Agreement; GC Bid; layout; septic system
Budget Hearings	Sept. 7; Sept. 20
K-9 Unit located at SW Meadows Sanctuary Park	Waiting on signatures for Agreement
Central Broward Water Control District	
EOC Grant	Application being prepared
Neighborhood Improvement Program	Applications submitted to Town

# Previous Town Projects

<b>PREVIOUS PROJECTS</b>	<b>STATUS</b>
IT Services - RFP	
Banking Services	Decided to hold off
General Municipal Engineering Services - Studies	Decided to not go forward
General Municipal Engineering Services - Construction	Decided to not go forward
Goal Setting Session	
Fire Negotiations	Savings of \$450,000
Renegotiated CAP's Agreement	
Gated Communities	
Volunteer Fire Department	
SW Meadows Sanctuary	\$50,000 grant to remove exotics

Last Step . . .

Final Budget Hearing on September 20, 2010



## Fiscal Year 2010-2011 Budget Benchmarks

<u>Date</u>	<u>Action</u>
September 15, 2010	Town Council Meeting
September 20, 2010 *	Town Council Meeting: Second Public Hearing at 7:00 PM
September 28, 2010	Submit Final DR420 Forms to Property Appraiser

\* Public Hearings for the Town of Southwest Ranches must be scheduled around Public Hearings for Broward County School Board and Broward County Commission.

# Budget Hearing Meetings

SEPTEMBER 2010						
Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
			Town Council Meeting at 7:00 PM 1	2	3	4
5	LABOR DAY (OFFICES CLOSED) 6	1 <sup>st</sup> Budget Hearing at 7:00 PM 7	Drainage & Infrastructure Advisory Board Meeting at 7:00 PM 8	9	10	11
12	Schools and Education Advisory Board Meeting at 7:00 PM 13	Broward County Commission Meeting – First Public Hearing ** 14	Town Council Meeting at 7:00 PM 15	Broward County School Board – Second Public Hearing * 16	17	18
19	Final Budget Hearing at 7:00 PM 20	21	22	23	24	25
26	Rural Public Arts & Design Advisory Board Meeting at 7:00 PM 27	Broward County Commission Meeting – Second Public Hearing 28	29	Comprehensive Plan Advisory Board Meeting at 7:00 PM 30		

\* Broward County School Board – First Public Hearing: July 29, 2010

\*\* Recreation, Forestry, & Natural Resources Advisory Board at 7:00 PM at Town Hall

# *Our objective is INFRASTRUCTURE and SUSTAINABILITY!*

